

ENHANCING TRANSPARENCY AND INTEGRITY IN THE PUBLIC PROCUREMENT SYSTEM THROUGH AN INTEGRATED RISK MANAGEMENT SYSTEM

Date: 21 May 2025

Meeting venue (Hybrid): National Center for Public Administration and Local Government- EKDDA, Pireos 211, Tavros 177 78, Greece

Zoom link:

https://eu01web.zoom.us/webinar/register/WN_jkDAW6GITjuNVzmS6myKOOQ

ON-SITE CONFERENCE IN ATHENS, GREECE

Representing approximately 12% of GDP in Greece, public procurement is a critical pillar of public service delivery. It is also the government activity most vulnerable to waste, mismanagement and corruption.

The project “**Enhancing transparency and integrity in the public procurement system through an integrated risk management system**”, funded by the European Union via the Technical Support Instrument and implemented by the OECD in cooperation with the European Commission aims at supporting Greece in its efforts to implement reforms, which could encourage investment, increase competitiveness, and assist in achieving sustainable economic and social convergence, resilience and recovery.

The project implementation is led by the National Transparency Agency (NTA) with the valuable involvement of HSPPA (Hellenic Single Public Procurement Authority) and the GSC (General Secretariat of Commerce)

An international conference will be organised to help disseminate all outputs of the project and to discuss the project outcomes and expected impact and how the different outputs will enhance the public procurement system and public spending from different angles including integrity and accountability. Furthermore, the implementation of an efficient framework to identify and mitigate risks in public procurement is particularly relevant given the large number of tenders and contracts within the framework of the European Structural and Investment Funds (ESIF) and Greece’s Recovery and resilience Plan (RRP)

There will be interactive panel sessions exploring risk management in public procurement, code of conducts for the public procurement workforce and public procurement auditing methodologies. Featuring expert speakers from Greek stakeholders and international peers, these discussions will offer valuable insights into key challenges and good practices for each topic. Each session will include an interactive Q&A, encouraging dynamic engagement between speakers and the audience.

21 May 2025 Agenda

9:00-9:30	Registration
9:30-10:00 (30 min)	Opening remarks <ul style="list-style-type: none"> • Vassilios Exarchos, President of EKDDA • Alexandra Rogkakou, Interim Governor of NTA • Androniki Theotokatou, President of HSPPA, former President of the Court of Auditors • Sotirios Anagnostopoulos, Secretary General of Commerce • Florian Hauser, Deputy Head of Unit A4 Governance & Public Administration, Reform and Investment Task Force (SG REFORM), European Commission • Paulo Magina, Head of the Infrastructure and Public Procurement Division, OECD
10:00-11:00 (1 hour)	Panel session 1: Managing public procurement risks for better outcomes <p>Risks affecting public procurement can have significant consequences on the quality and quantity of public services governments can provide. Given its scale and financial impact, public procurement in Greece faces distinct challenges, including risks related to efficiency, transparency, and accountability. The adoption of law 5013/2013 enabled significant advancement in the area of risk management with the establishment of the standard Risk Management Policy and Framework. A key objective of the project was the adaptation of the standard Policy and Framework to public procurement.</p> <p>This session aims at discussing the relevance of risk management in public procurement and the risk framework developed under this project and at discussing planned outcomes.</p> <p>The OECD will present the Public Procurement Risk Management Framework and comprehensive risk registry developed under the project and the planned use and dissemination of these tools among practitioners to improve their capabilities and contribute to the overall efforts of professionalising the procurement function in Greece (15 minutes). The panel discussion with Greek stakeholders and an international peer will then focus on the expected outcomes and impact of the Public Procurement Risk Framework and comprehensive risk registry (30 minutes).</p> <p>The session will conclude with a 15-minute interactive Q&A, allowing participants to engage directly with the speakers.</p> <p>Panelists:</p> <ul style="list-style-type: none"> • Maria Konstantinidou, Head of the General Directorate for Integrity and Accountability, NTA • Marilena Sideri, Head of the Audit Directorate, HSPPA • Konstantinos Tzanetopoulos, General Director of Public Procurements, GSC • Angelos Binis, Unit A4 Governance & Public Administration, Reform and Investment Task Force (SG REFORM), European Commission • Giuseppe Abbatino, National Anti-Corruption Agency , ANAC, Italy <p>Moderator: Kenza Khachani, OECD</p>

11:00 – 11:15 (15 minutes)	Coffee break
11:15 – 12:15 (1 hour)	<p>Panel session 2: Risk-based methodology for auditing in public procurement for improved oversight</p> <p>The oversight of the public procurement system is key to protect public funds from different threats. Auditing public procurement activities requires a proper risk-based planning methodology.</p> <p>This session aims at presenting the risk-Based Audit Planning Methodology for Public Procurement that was developed for NTA and HSPPA as a tool to support their mandates and enhance the control framework while promoting accountability and transparency of public procurement in Greece. The session will also highlight the expected outcomes and impact on the public procurement system and public spending.</p> <p>The session will begin with a presentation by the OECD on the risk-Based Audit Planning Methodology and its piloting (15 minutes), followed by a panel discussion with Greek stakeholders and an international peer (30 minutes).</p> <p>The session will conclude with a 15-minute interactive Q&A, allowing participants to engage directly with the speakers.</p> <p>Panelists:</p> <ul style="list-style-type: none"> • Maria Poulaki, Head of Monitoring and Audit Department, HSPPA • Georgia Kaoura, Strategic Planning and International Relations Dept., NTA • Ioannis Fountoukidis, Inspector-Auditor, Inspections and Audits Unit, NTA • Nikolaos Kleniatis, Unit A4 Governance & Public Administration, Reform and Investment Task Force (SG REFORM), European Commission • Pedro Batista, Data Analyst, Tribunal de Contas, Portugal <p>Moderator: Lalit Golani, OECD</p>
12: 15– 13:00 (45 minutes)	<p>Panel session 3: Providing the procurement workforce with the necessary tools to enhance integrity and ensure efficiency</p> <p>Fostering a culture of integrity among public procurement practitioners relies on different elements including making sufficient information available for public officials is key to raising awareness and understanding of integrity policies, standards, rules and administrative procedures.</p> <p>This session aims at discussing the code of conduct for procurement practitioners that has been developed as part of this project and the trainings that were conducted <u>and proposals for its future use and dissemination.</u></p> <p>The session will begin with a presentation by the OECD on the code of conduct for procurement practitioners (10 minutes), followed by a panel discussion with Greek stakeholders (25 minutes).</p> <p>The session will conclude with a 10-minute interactive Q&A, allowing participants to engage directly with the speakers.</p> <p>Panelists:</p> <ul style="list-style-type: none"> • Anastasia Theodorakopoulou, Monitoring and Audit Department, HSPPA

	<ul style="list-style-type: none">Ioanna Gligori, Head of Department for the Implementation and Evaluation of Integrity Policies, NTAMaria Kylintirea, Public Procurement Legal Support Department, Planning, Programming and Support Directorate, Public Procurement General Directorate, GSC
	Moderator: Alice Berggrun, OECD
13:00– 13:15 (15 minutes)	Closing remarks <ul style="list-style-type: none">Georgios Kasapas, Deputy Director for Strategic Planning & Behavioral Analyses, NTANikolaos Kleniatis, Unit A4 Governance & Public Administration, Reform and Investment Task Force (SG REFORM), European CommissionPaulo Magina, Head of the Infrastructure and Public Procurement Division, OECD